



Business Continuity Management Policy

TSMC is committed to maintaining operational resilience through the establishment of a robust Business Continuity Management (BCM) System that enables the company to respond effectively and promptly to business disruption, that safeguards the interest of our company and stakeholders.

TSMC's goals in establishing a robust BCM system are to:

- Minimize disruption and ensuring business continuity during and after a disruptive event;
- Protect assets including people, technology, information and physical resources;
- Minimize financial losses;
- Ensure legal and regulatory compliance;
- Ensure accurate and reliable stakeholder communication to maintain trust and confidence; and
- Fortify operational resilience.

TSMC's BCM framework constitutes:

- Resilient culture;
- Well-established BCM governance;
- Systematic BCM process;
- Strong BCM core capabilities; and
- Continuous improvement.

Details of TSMC's BCM framework, including the corresponding company functions and implementation processes, are set forth in the TSMC Crisis and Business Continuity Management Procedure.

Business Continuity Management Steering Committee shall set the direction and guide the development and implementation of the BCM program.

Business Continuity Management is a shared responsibility of the management team together with the employees to achieve the goals.

A handwritten signature in black ink, appearing to read 'C.C. Wei'.

C.C. Wei
Chairman and CEO
June 2024