

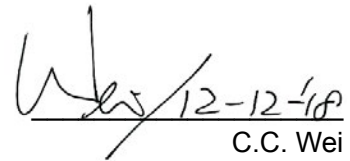
# Business Continuity Management Policy

---

As a global company and an integral part of the complex semiconductor supply chain, TSMC established and is committed to maintaining a proactive and robust risk and crisis management program to protect the continuing business interests of the Company and our major stakeholders, including our customers.

Specifically, TSMC's Business Continuity Management Plan entails: (1) a culture of continuous improvement, (2) an effective and flexible capability to respond to any business continuity challenges, and (3) a dynamic internal review process and routine exercises to ensure efficient execution of the Business Continuity Management Plan and make improvements accordingly.

TSMC's ultimate objective is to uphold our commitment to uninterrupted business operations, and it is a shared responsibility of the management team together with all of our employees to achieve this objective.

  
C.C. Wei

CEO

December 12, 2018